November 15, 2026

BSE Limited
Corporate Relationship Dept.,
14th floor, P. J. Tower,
Dalal Street, Fort
Mumbai - 400 001

Scrip Code – 543664

National Stock Exchange of India Limited
Exchange Plaza, Plot no. C/1, G Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051

Scrip Symbol – KAYNES

Dear Sir/Madam,

Subject: Investors/ Earnings Presentation under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

With reference to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find enclosed the Investors/ Earnings Presentation for the Quarter and half year ended September 30, 2026. The Company will use this presentation for any meeting scheduled with analysts or institutional investors up to December 31, 2026.

The above information will also be available on the website of the Company at www.kaynestechnology.co.in.

We request to kindly take this intimation on record.

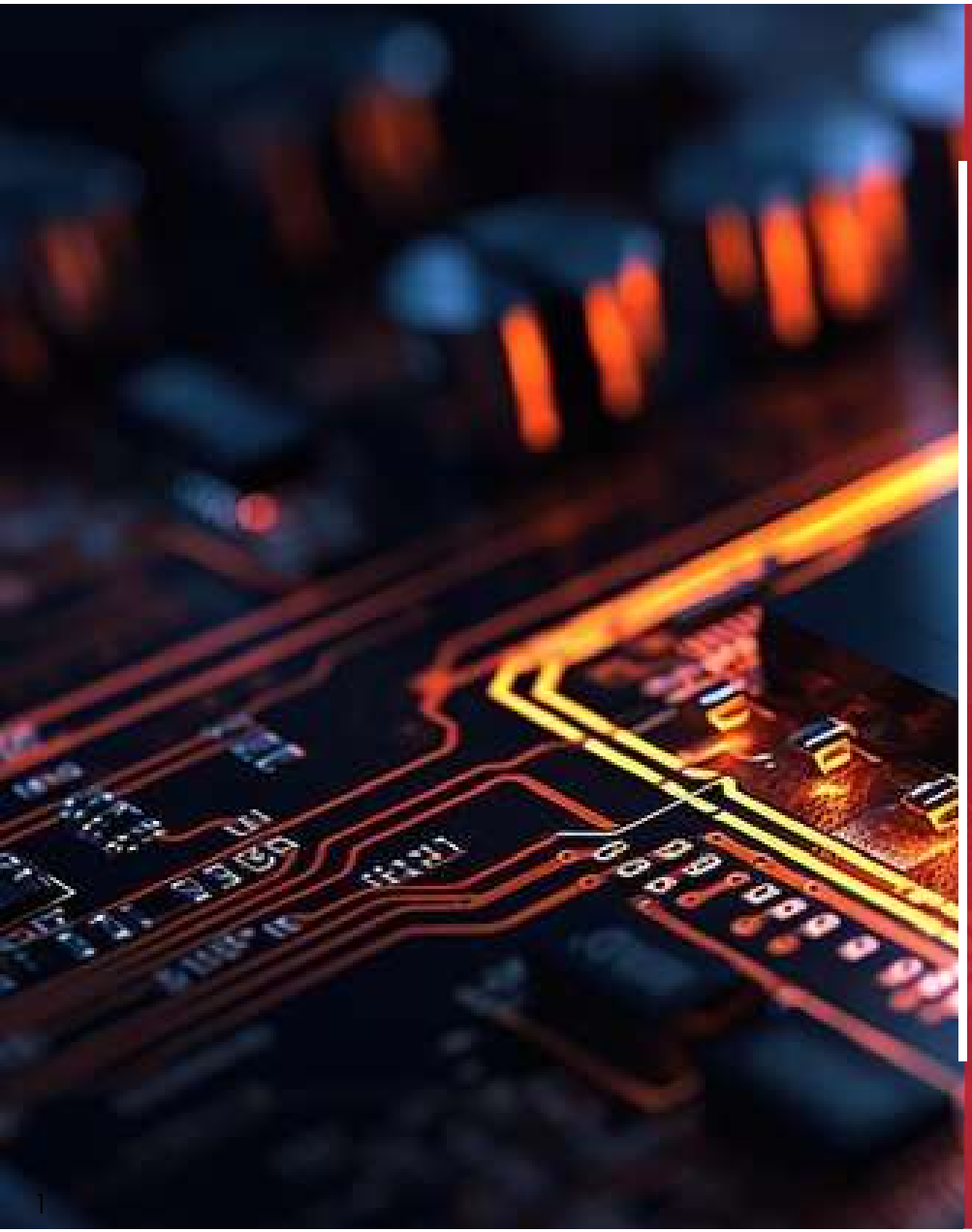
Thanking You,

Yours faithfully,
For **Kaynes Technology India Limited**

ADDEPALLI SUDHASRI
Digitally signed by ADDEPALLI SUDHASRI
Date: 2026.11.15 21:52:19 +05'30'

Sudhasri Addepalli
Company Secretary and Compliance Officer
ICSI Membership No: ACS 79832

Enclosed: As above



KAYNES

Investor Presentation

November 2026

Disclaimer

This presentation has been prepared by Kaynes Technology India Limited ("Company") solely for information purposes without any regard to any specific objectives, financial situations or informational needs of any particular person. This presentation may not be copied, distributed or disseminated, directly or indirectly, in any manner. Failure to comply with this directive may result in a violation of the applicable law in certain jurisdictions. By reviewing this presentation, you agree to be bound by the restrictions contained herein, and to maintain absolute confidentiality, regarding the information disclosed in these materials.

This presentation does not constitute or form part of and should not be construed as, directly or indirectly, any offer or invitation or inducement to sell or issue, or any solicitation of any offer to purchase or subscribe for, any securities of the Company by any person in any jurisdiction, including in India, nor shall it or any part of it or the fact of its distribution form the basis of, or be relied on in connection with, any investment decision or any contract or commitment, therefore.

This presentation contains statements that constitute forward looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its directors and officers with respect to the results of operations and financial condition of the Company. These statements can be recognized by the use of words such as "expects", "plans", 'will", "estimates", "projects", or other words of similar meaning. Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ materially from those in such forward-looking statements as a result of various factors and assumptions which the Company believes to be reasonable in light of its operating experience in recent years. The risks and uncertainties relating to these statements include, but not limited to, risks and uncertainties, regarding fluctuations in earnings, our ability to manage growth, competition, our ability to manage our international operations, government policies, regulations, etc. The Company does not undertake any obligation to revise or update any forward-looking statement that may be made from time to time by or on behalf of the Company including to reflect actual results, changes in assumptions or changes in factors affecting these statements. Given these risks, uncertainties and other factors, viewers of this presentation are cautioned not to place undue reliance on these forward-looking statements. This presentation may contain certain currency exchange rates and the same have been provided only for the convenience of readers.

© 2026 Copyright Kaynes Technology. All Rights Reserved

Macro Economic Conditions



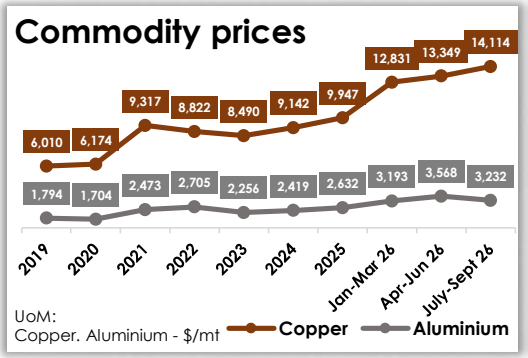
West Asia Conflict

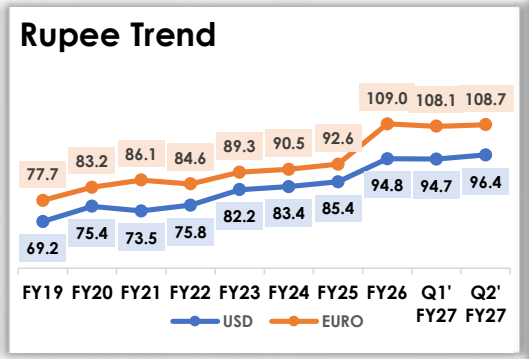


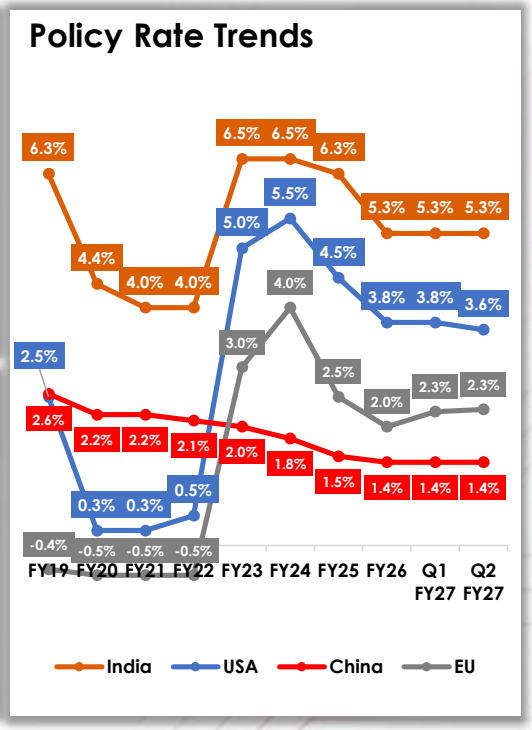
Rupee Exchange Weakening*

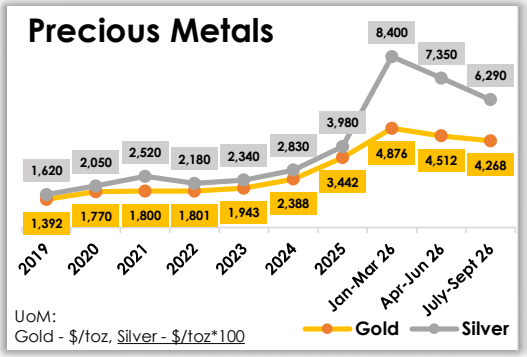


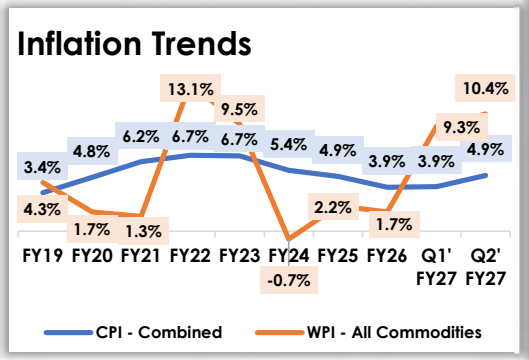
Monetary Policy Tightening











Macro Factors

- **Rupee (~₹95–96, down ~11%):** lifts INR value of export and USD-linked revenue, but raises imported component costs. RBI's Oct steps (oil-company dollar window, derivative curbs) have steadied it near ₹95.
- **RBI rupee support (Oct):** Special dollar window for oil marketing companies' daily needs, plus caps on rupee derivatives and higher CRR to curb speculation; rupee recovered to ~₹95.
- **Repo hiked to 5.50%:** RBI hiked repo 25 bps to 5.50% on 7 Oct; FY27 CPI projected at 5.2% (Q3 at 6.0%).
- **Monsoon ended 12.6% deficient:** The weakest since 2015, lifting food inflation.
- **Import Curbs:** Gold and silver import duty raised to 15% from 6% to conserve forex
- **WPI near 10%:** Input and freight inflation raises inventory value and working-capital needs.
- **Copper & aluminium at multi-year highs:** higher PCB, cable and enclosure costs; margins protected only where contracts allow commodity pass-through.

*Recent RBI Intervention has brought the exchange rate near 95

Sources: Pink Sheet, World Bank, RBI Reports, DPIIT, MoSPI

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Global Uncertainties Driving Longer Lead Times

US – Iran Conflict

+

AI / Data Centre Boom

+

High Raw Material Prices

→

Supply Chain Disruption

- **Allocation, not open market:** Suppliers ration scarce inputs to strategic accounts
- **AI / data-centre crowd-out:** Memory & wafer capacity reallocated to higher-margin server demand
- **Higher energy Prices:** Higher electricity and natural gas prices increases plant operating cost, production cost per unit and also utility expenses
- **Chokepoint disruption:** Freight, specialty gases and fab energy costs hit at once
- **Bullwhip effect:** Panic ordering amplifies the shortage further

→

Component Availability Tightens

↓

Production Capacity Booked Earlier

↓

Longer Supplier Lead Times

↓

Higher Procurement Cost

Lead Times Trends

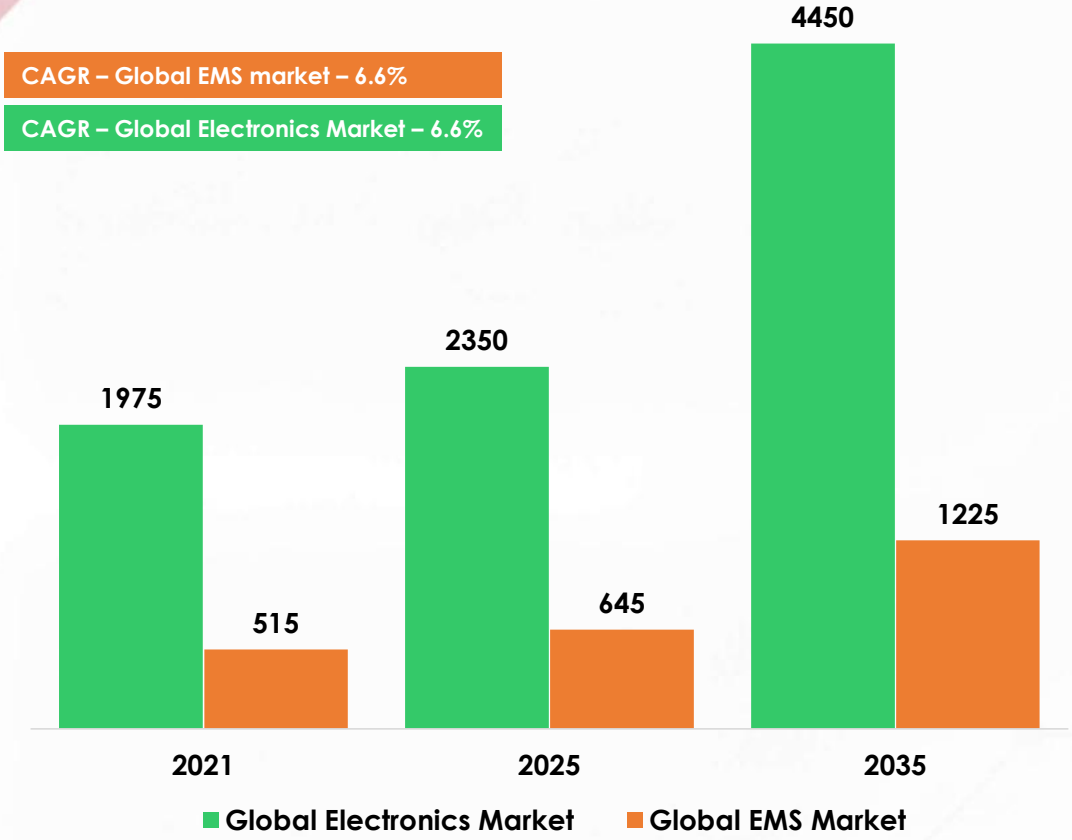
MCU & Power Devices	High Cap & Auto MLCC	Resistors & Inductors	Diodes & MOSFETs	Connectors	Display ICs & TFT/OLED
26 – 52 Weeks	**26 – 32 Weeks**	**Up to 24 Weeks**	**26 - 40 Weeks**	**12 - 20 Weeks**	**12 - 20 Weeks**
Infineon, TI; peak SKUs	Murata, Samsung EM, YAGEO high-end series	Extended when demand strengthens by region	SiC automotive-grade the most constrained	TE, Molex, Amphenol; auto/EV/AI-server lines	TE, Molex, Amphenol; auto/EV/AI-server lines

Component	Price Change	Component	Price Change	Component	Price Change
MCU & Power Devices	15-85%	MLCCs & Tantalum Caps	15-60%	Connectors	5-30%
DRAM & NAND	40-105%	Chip Resistors	15-25%	Diodes & MOSFETs	10-20%

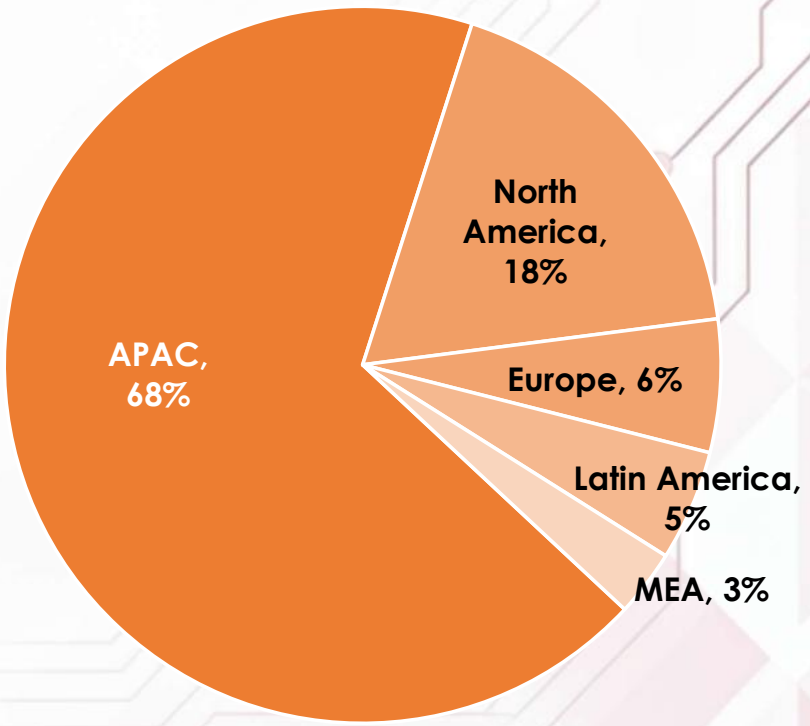
© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Global EMS Market Outlook

Global Electronics & EMS Market (US$ Bn)



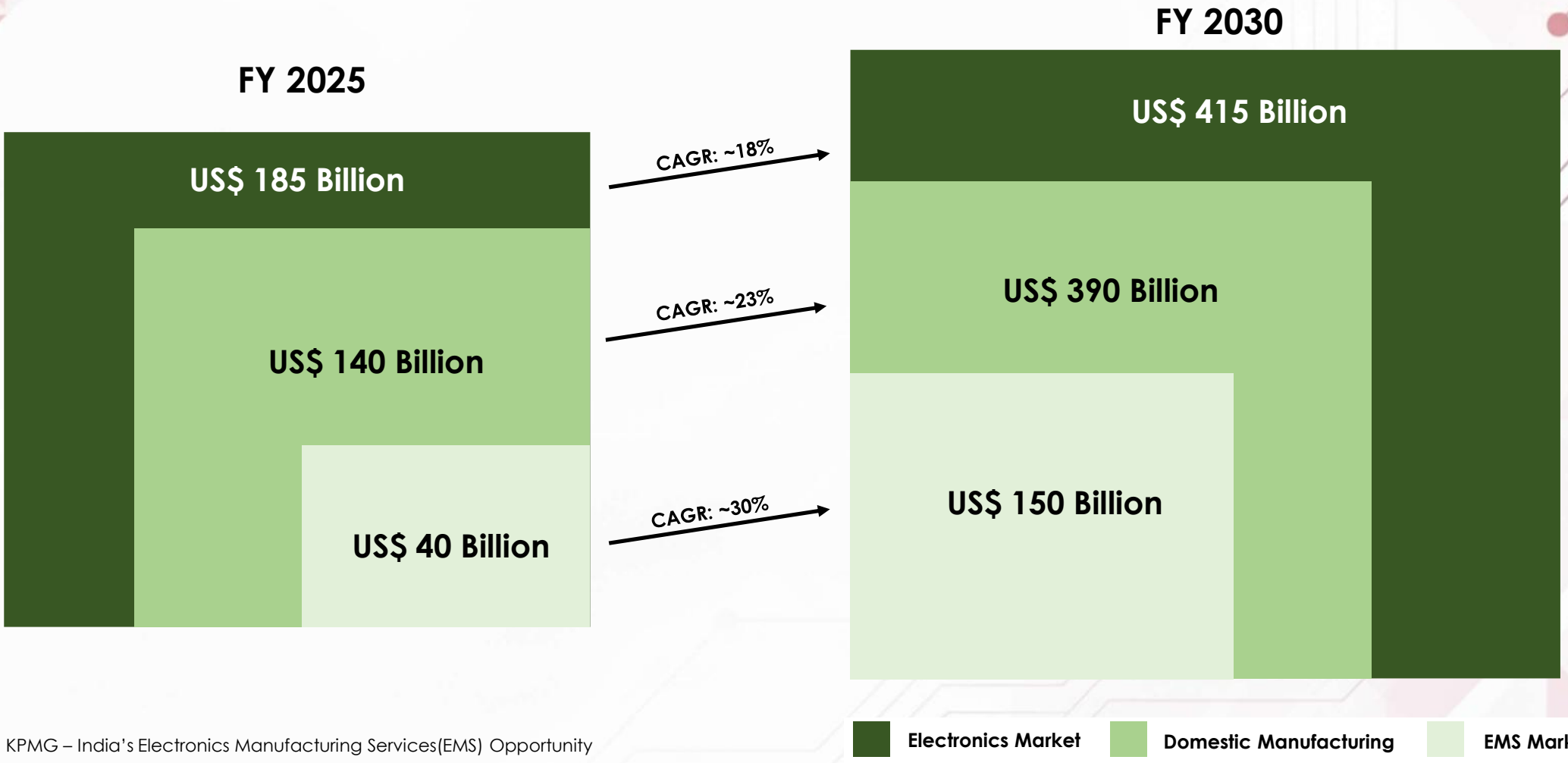
Global EMS Market – Geographical Share (2025)



Source: KPMG – India's Electronics Manufacturing Services(EMS) Opportunity

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Indian EMS Market



Source: KPMG – India's Electronics Manufacturing Services(EMS) Opportunity

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Company Overview

Group Overview



35+ Years
Manufacturing Experience

13
Global Certifications & Accreditations



21
Advanced Manufacturing Facilities Globally



1 Million+ Sft.
Shop Floor Area



9K+
Global Workforce

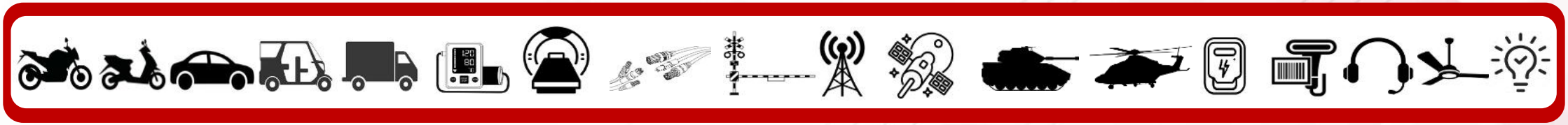
INR ~23k Cr.
Market Capitalization (30th Sept 2026)

54% CAGR
5 Year Revenue Growth

8
Diversified Verticals

500+
Customers being Served

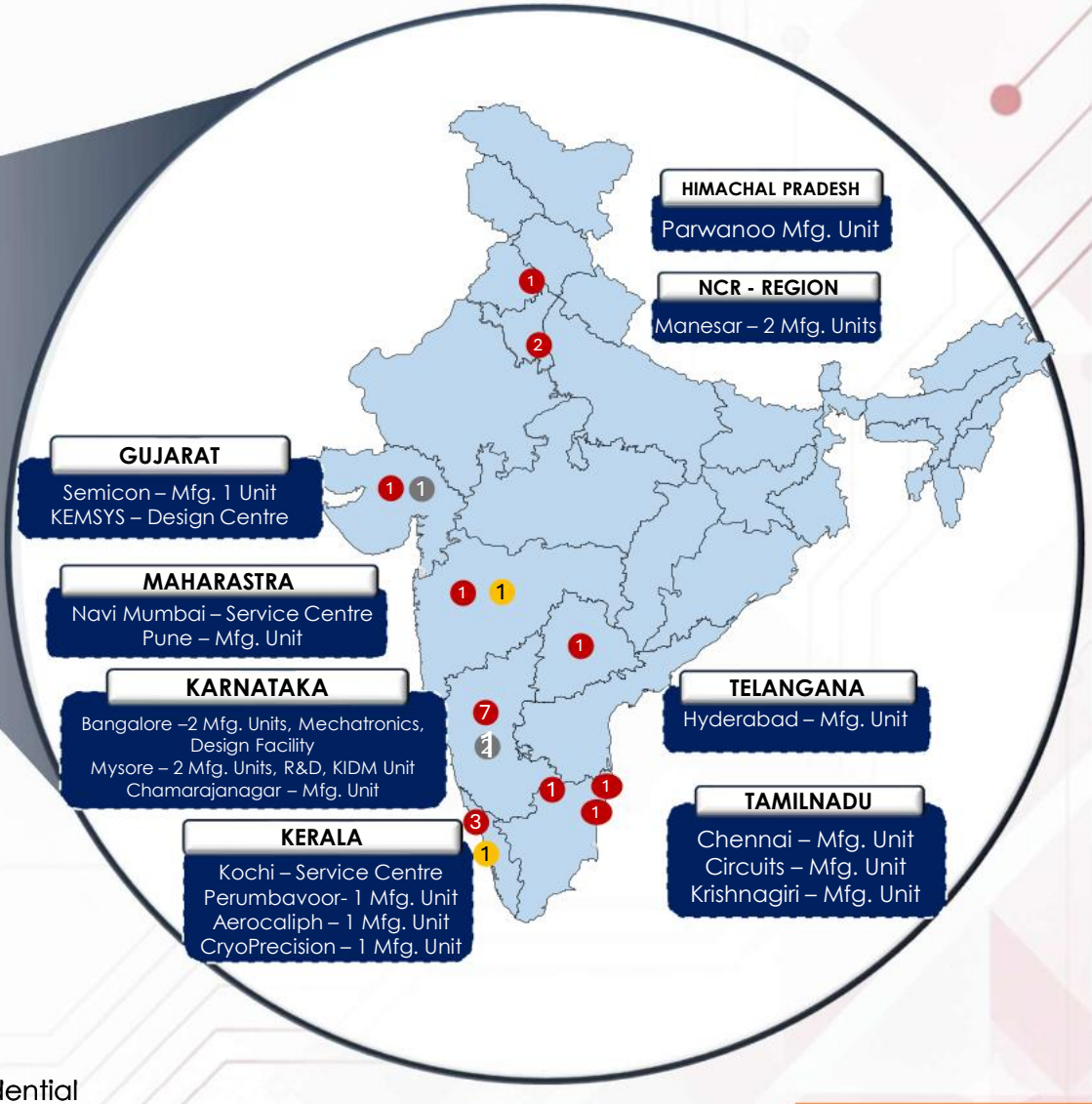
30+
Nations being catered



© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Where Designs turned to Reality





- **26** SMT Lines
- **70** THD Lines
- **26** Cable Harness Lines
- **48** plastic molding machines
- **1k, 10K & 100K** class clean room
- **50+** Patents
- **2** exclusive lines for green manufacturing
- Best in Class R&D Centre
- Expansion in USA (Digicom) & Canada (August)
- Acquisition of Sensonic GmbH (Austrian based company in Railway sector)
- OSAT Capabilities with Kaynes Semicon
- Kaynes Circuilts for Backward integration – Bare PCBs

21 Manufacturing Facilities 2 Service centres 3 Design facilities

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Diversified Portfolio



Consumer Electronics


Automatic Roti maker


Refrigerator PCBA


BLDC Fans Solutions


Mixer Grinder Controllers

Telecom


WiFi Modules


High End Test Instruments

Defense, Aerospace & Outerspace


H H Sonars


Negotiators


Mission Computers

Railways


UM 71 Receivers


SDTC Cubicles


ETCS Cubicles


SDTC Card File

Automotive


Clusters


VCU (Box Build)


Headlamp, DRL PCBA

Industrial


Smart Energy Meters


Precision Bridge


Strain Gauge

Healthcare


Single & Multi Bedded PMS


X-Ray Machines


Clinical Analyzers

IT & IoT

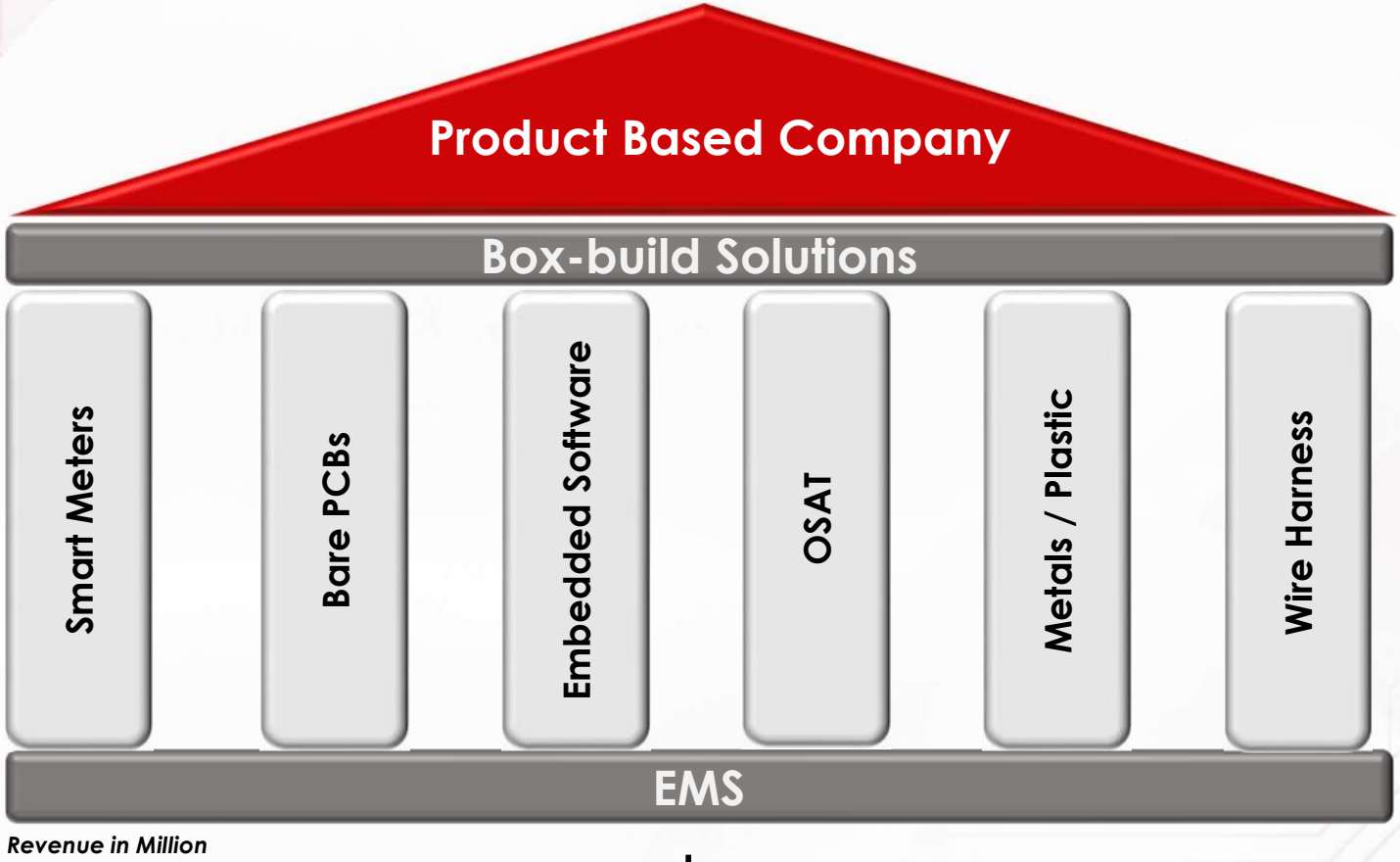

IoT Gateways


Intel based CPUs


Laptops & Servers

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

From Contract Manufacturing to Product Leadership



Revenue in Million

Results:

- Better Returns
- Faster product development
- Greater customer stickiness
- Larger Content with Customer
- Sustainable competitive advantage

Every investment made over the past couple of years has been aimed at moving Kaynes progressively up the electronics value chain, from manufacturing services to designing, developing and delivering complete technology products

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Quality – Commitment to Excellence

KAYNES

"Don' t Flow – Don't Make; Can't Flow – Can't Make"



78 Quality Certifications achieved till date

Quality Tools

- ✓ Total Quality Control(TQC)
- ✓ Statistical Process Control(SPC)
- ✓ Lean Six-Sigma 3C Approach
- ✓ 8D framework
- ✓ 5W – 1H Process
- ✓ Total Productive Maintenance(TPM)
- ✓ Process Surveillance Audits

As Work Philosophy

- ✓ Active SGA & QC Circles
- ✓ Skill Qualification Program
- ✓ 50+ Quality Training Programs
- ✓ Supplier Partnership Programs
- ✓ Customer Training Participation
- ✓ Compliance to International Process Standards

Initiatives

- ✓ BIQ
- ✓ Zero Defect
- ✓ Zero Customer Complaints
- ✓ Adherence & Adequacy Identification
- ✓ 4M Classification

Product Compliance

- ✓ UL
- ✓ CSA
- ✓ BIS
- ✓ CDCSO
- ✓ EMI
- ✓ EMC
- ✓ FDA
- ✓ VDE

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

People Growth Initiatives and Trainings



Major Initiatives

- 280+ Trainings across 12 different categories
- 60 Man hours training / annum / employee
- Internal Auditors training
- Sponsored overseas training opportunities
- Corporate Executive MBA
- Graduate Training Program
- NLP training initiative

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Sustainability in action

Eco Vadis Score – 64%ile





MSIL Green Supplier Certification

- 24.7 Acres of Forest land Adopted – Creating 45.1/MT/Year Co_2 sink in next 5 years
- Wind Power: 3.2M+ Units (FY26)
- Solar Power: 3 MW installation across plants (in progress)
- Energy Intensity reduction by 23% in last 2 years

- Employee Welfare & POSH
- Ethical & Responsible Sourcing
- Contributing towards Rural Development Projects
- Promoting Education & Skilling
- Active role in Protection & promotion of National Heritage, Art & Culture
- Participation in animal welfare

Env. Goals

- 5 Lakhs tree plantation by 2030
- Co_2 emission net Zero by 2050
- 30% reduction of GHG by 2035
- Zero discharge to landfill by 2030

- Zero Tolerance towards Corruption
- Equitable and Compliant Labor Policies
- Protection of Whistleblowers
- Board Independence
- Insider Trading Prohibition



© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Business Updates - Semicon

Early engagements with global semiconductor companies across power electronics and OSAT programs represent a pipeline of in excess of 2.0 bn components. With addition of Vishay can increase capacity and ramp-up production as well at much higher pace and higher volumes than earlier

Anchor customers along with set current key customers

Alpha & Omega Semiconductor (AOS) + Infineon Technologies + L&T Semiconductor Technologies

New addition to list of key customers

Vishay Intertechnology Inc.

One of the largest discrete semiconductors and passive electronic components company globally

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Business Updates - Circuits





- Finishing Touches to the building in progress
- Machines Installation also in final stage
- Trial Productions started 1-Oct-2026

- QMS Certification process initiated, Phase 1 completed
- Hiring of skilled workforce completed
- Utilities and Facilities works in final stages

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

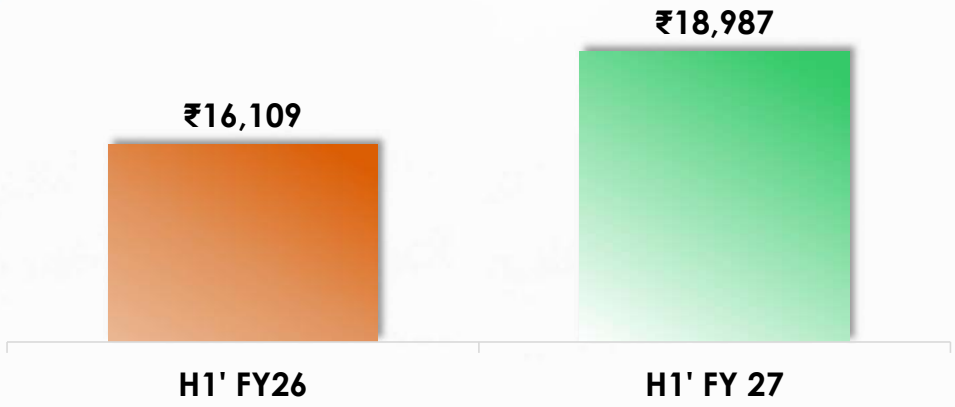
Financial Highlights

Financials: Half-Yearly Summary – Consolidated

KAYNES

Values in ₹ Million

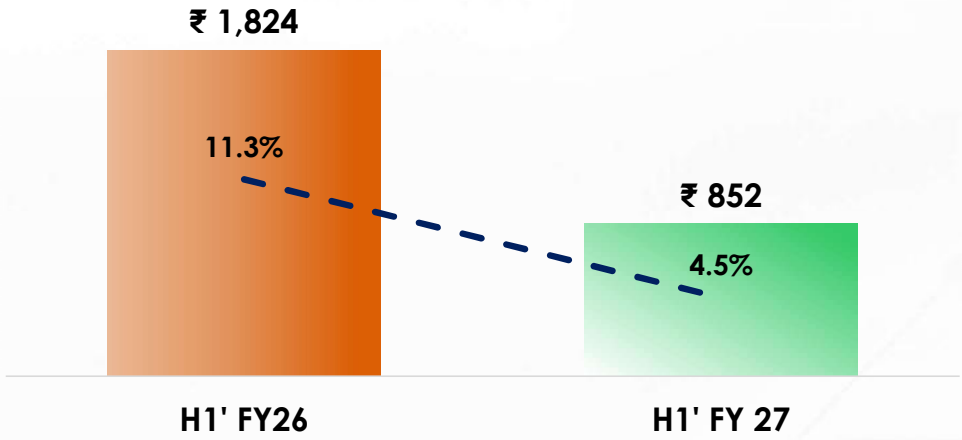
Revenue



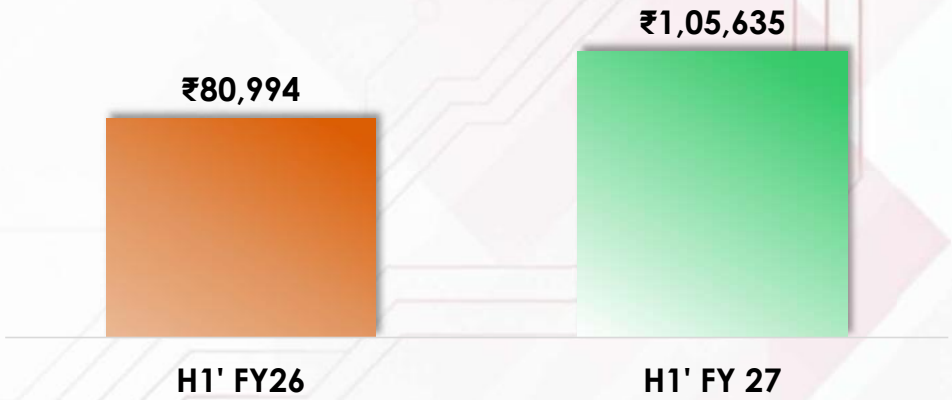
EBITDA & Margin



PAT & Margin



Order Book



Note: H1FY26 numbers are reinstated

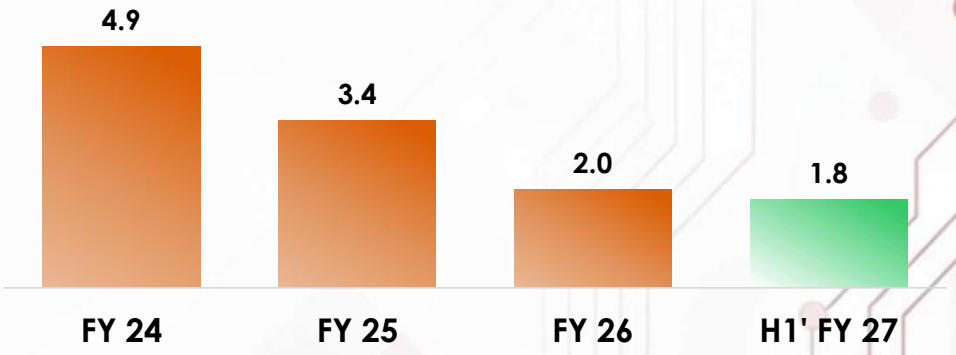
© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Key Ratios: H1'FY27 - Consolidated

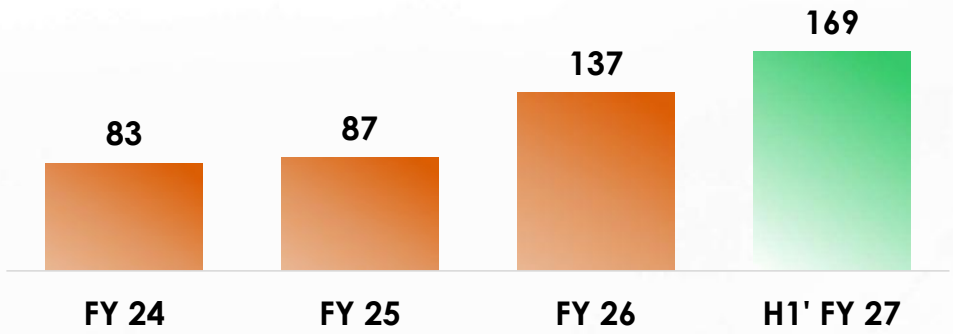
Net Debt to Equity



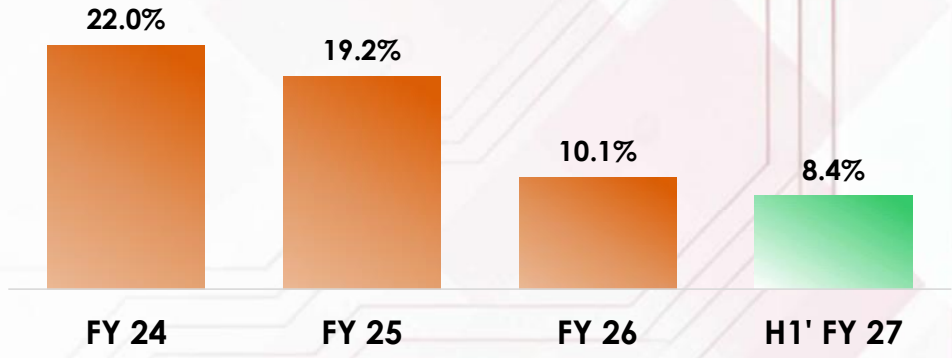
Asset Turnover*



Net Working Capital Days*



ROCE*



Note: Ratios relating Asset Turnover, Net Working Capital Days and ROCE (adjusted for unutilized IPO & QIP proceeds) have been computed on a rolling 12 months basis.

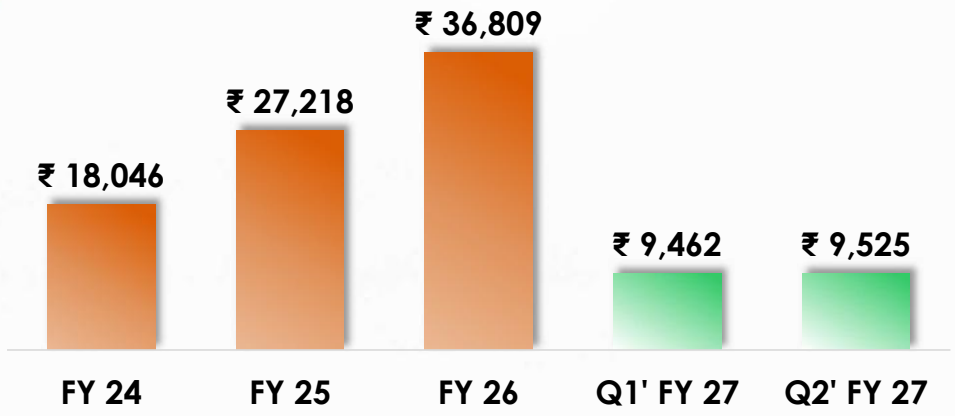
© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Financial Results: Q2' FY27 – Consolidated

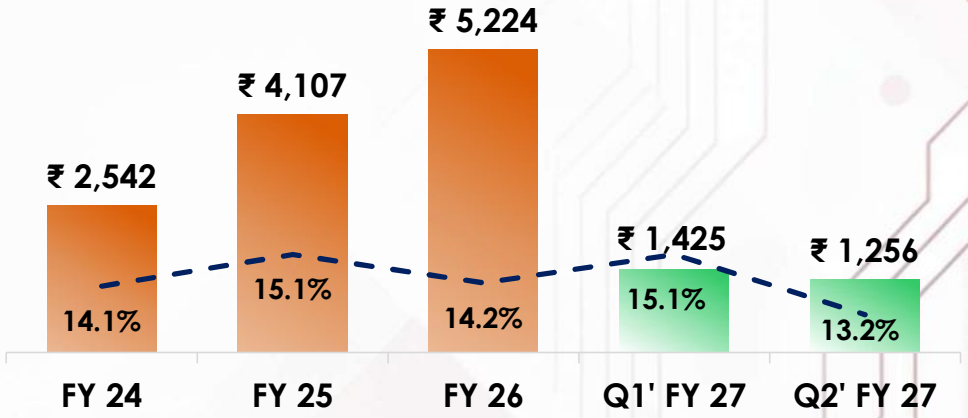
KAYNES

Values in ₹ Million

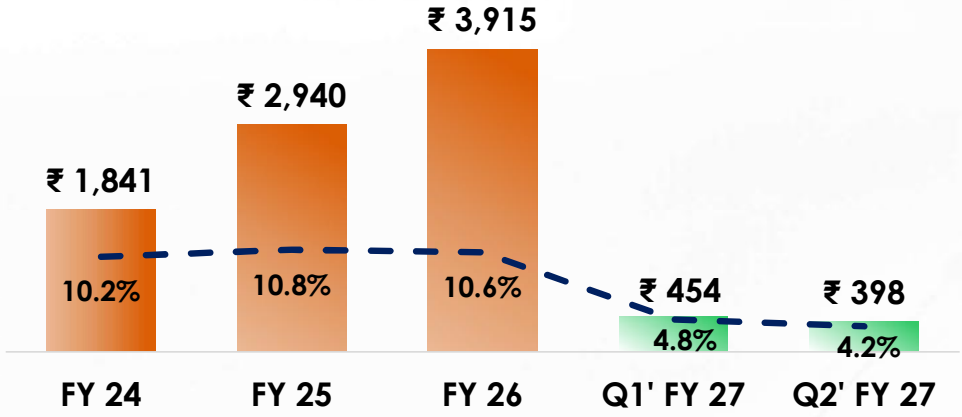
Revenue



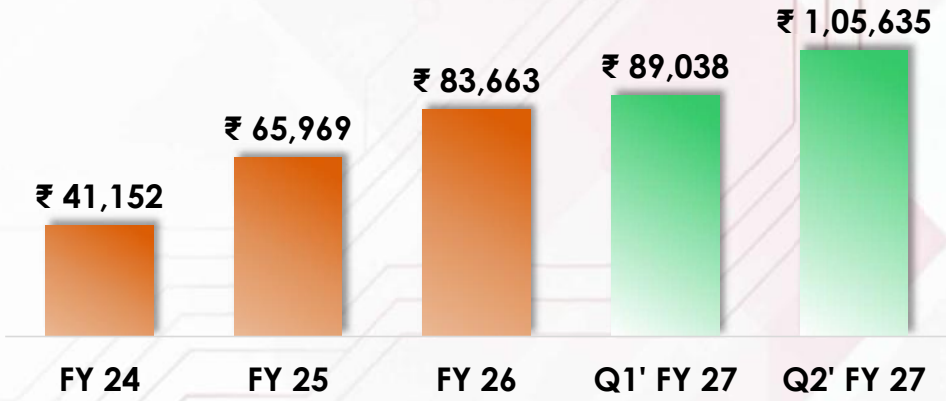
EBITDA & Margin



PAT & Margin



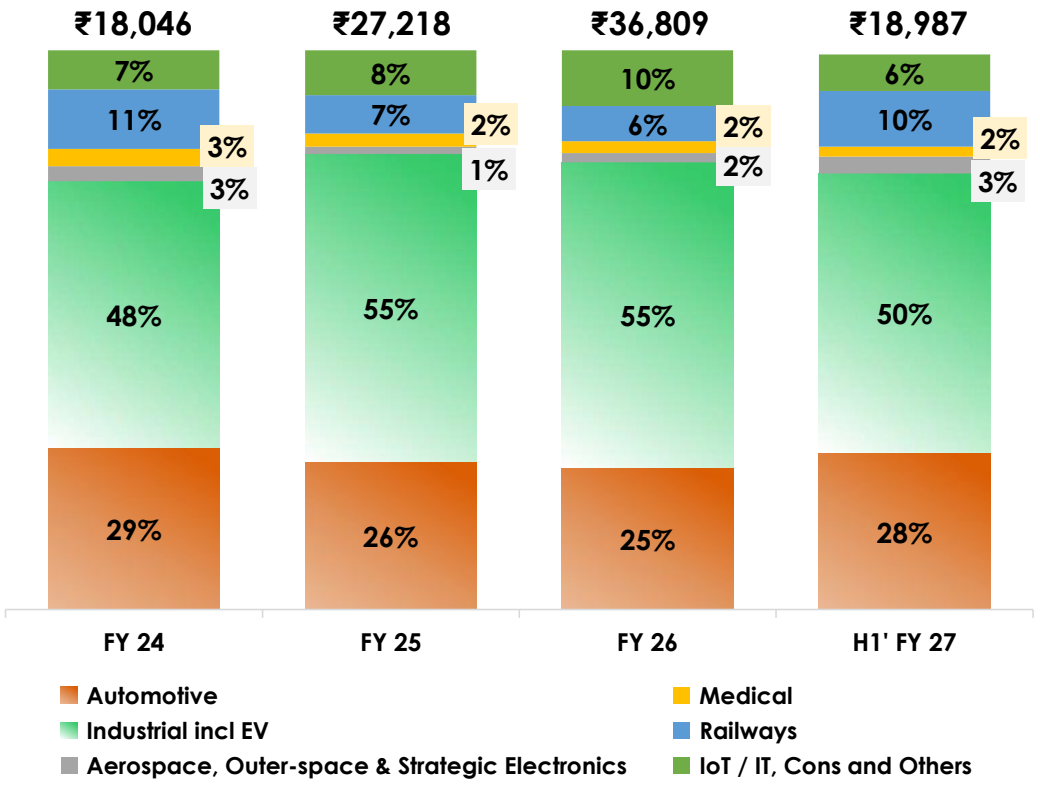
Order Book



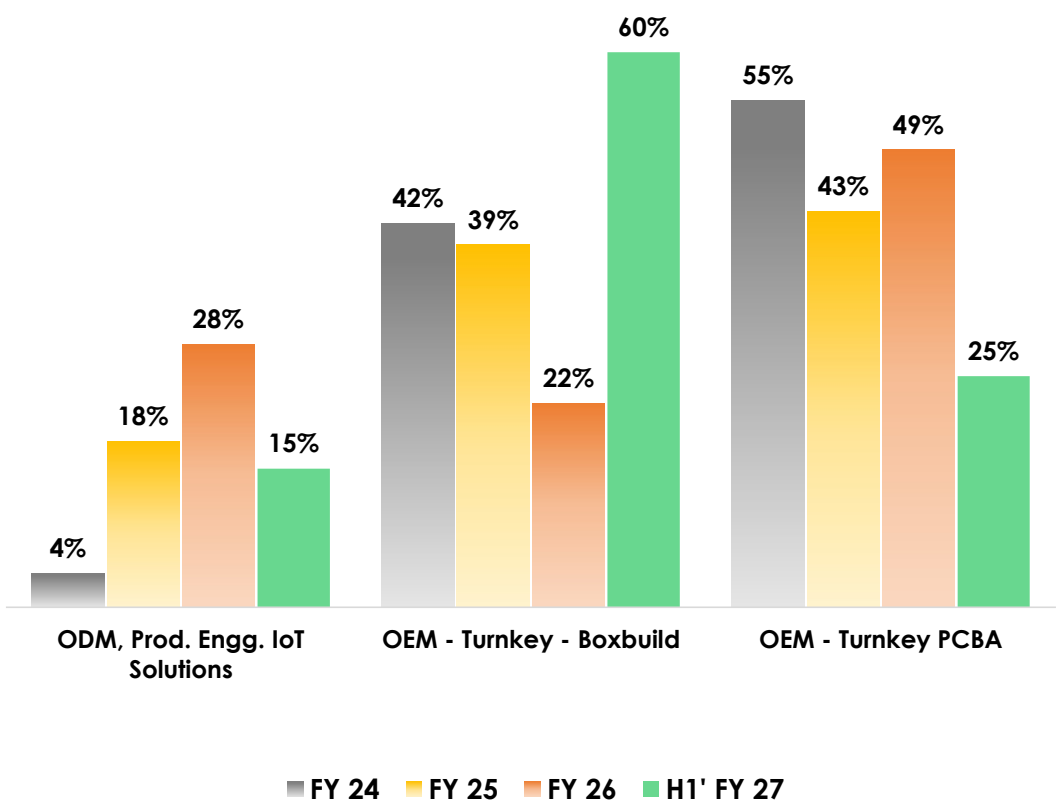
© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Diversified Revenue Mix

Vertical Wise



Segments Wise



% may not =100% due to round-off

Going forward the classification is subject to change

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Profit & Loss – H1 FY 27

Particulars (₹ Mn)	Q2' FY 27	Q2' FY 26	YoY Growth	H1' FY 27	H1' FY 26	YoY Growth
Revenue from operations	**9,525**	**9,121**	**4.4%**	**18,987**	**16,109**	**17.9%**
Raw material cost	6,655	6,417	3.7%	13,355	10,689	24.9%
Employee expenses	1,032	773	33.5%	1,913	1,362	40.5%
Other expenses	757	771	-1.8%	1,660	1,896	-12.4%
EBITDA	**1,256**	**1,498**	**-16.2%**	**2,681**	**2,593**	**3.4%**
EBITDA margin (%)	**13.2%**	**16.4%**	**-320 bps**	**14.1%**	**16.1%**	**-200 bps**
Depreciation and amortization expense	347	199	74.4%	750	388	93.3%
Other income	186	341	-45.5%	351	524	-33.0%
Finance cost	387	133	191.0%	759	322	135.7%
Profit before tax	**647**	**1,481**	-56.3%	**1,420**	**2,355**	-39.7%
Total tax expenses	249	324	-23.1%	567	531	6.8%
Net profit after tax	**398**	**1,157**	**-65.6%**	**852**	**1,824**	**-53.3%**
Net profit margin (%)	**4.2%**	**12.7%**	-850 bps	**4.5%**	**11.3%**	-680 bps

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Note: Q2/H1FY26 numbers are reinstated

Balance Sheet - Consolidated

KAYNES

Values in ₹ Million

Particulars (₹ Mn)	H1' FY26	H1' FY27
Gross Block (tangible assets)	13,356	23,819
Accumulated Depreciation	2,131	2,858
Net Block (tangible assets)	11,225	20,987
Intangible assets	7,812	6,905
Other non-current assets	11,249	8,432
Total non-current assets	**30,286**	**36,324**
Inventories	9,917	12,790
Trade receivables	15,550	18,255
Cash and cash equivalents	10,501	1,067
Other current assets	5,417	9,463
Total current assets	**41,385**	**41,575**
Total Assets	**71,671**	**77,900**
Borrowings	3,430	5,709
Other non-current liabilities	1,541	1,222
Total non-current liabilities	**4,971**	**6,931**
Short-term borrowings	7,868	12,389
Trade payables	9,656	6,705
Other current liabilities	2,698	2,793
Total Current Liabilities	**20,223**	**21,886**
Total Equity & Reserves	**46,478**	**49,083**
Total Equity and Liabilities	**71,671**	**77,900**

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Note: Q2/H1FY26 numbers are reinstated

Cash Flow Statement - Consolidated

KAYNES

Values in ₹ Million

Particulars (₹ Mn)	H1' FY26	H1' FY27
Cash flow from operating activities		
Profit before tax	2,355	1,524
Adjustment for non-cash & non-operating items	873	1,100
Operating profit before working capital changes	**3,229**	**2,624**
(Increase)/ decrease in inventories	-1,135	-2,206
(Increase)/decrease in trade receivables	-6,926	495
(Increase)/decrease in payables & other adjustments	1,084	(2,959)
Cash generated from operations	**-3,749**	**-2,046**
Less: Direct taxes paid	-293	-738
Net cash from operating activities	**-4,042**	**-2,784**
Cash flow from investing activities	**-14,665**	**-2,829**
Cash flow from financing activities	**16,888**	**3,415**
Net increase/ (decrease) in cash & cash equivalent	**-1,819**	**-2,198**
Add: Cash and cash equivalents as at 1st April	7,093	2,877
Add: Net effect of exchange gain on cash and cash equivalents	-	-
Cash and cash equivalents as at 31st March	**5,274**	**679**

Note: Q2/H1FY26 numbers are reinstated

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential

Profit & Loss - Consolidated

KAYNES

Values in ₹ Million

Particulars (₹ Mn)	FY24	FY25	FY26 (Restated)
Revenue from operations	**18,046**	**27,218**	**36,809**
Raw material cost	13,299	18,997	24,697
Employee expenses	1,028	1,781	3,136
Other expenses	1,178	2,333	3,753
EBITDA	**2,542**	**4,107**	**5,198**
EBITDA margin (%)	**14.1%**	**15.1%**	**14.1%**
Depreciation and amortization expense	251	447	1,201
Other income	559	1,070	1,764
Finance cost	534	1,013	789
Profit before tax	2,316	3,716	4,909
Total tax expenses	483	782	968
Net profit after tax	**1,833**	**2,934**	**3,915**
Net profit margin (%)	**10.2%**	**10.8%**	**10.6%**

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential



Thank You!

www.kaynestechnology.co.in

KAYNES

© 2026 Copyright Kaynes Technology. All Rights Reserved
Confidential